

Risk management: a key tool for governance at industrial sites



Integrating regulatory compliance

Identifying and analyzing risk are among business leaders' key priorities, and are closely intertwined with corporate governance. The complexity of ecosystems and management cycles, as well as the increasing variety in regulation and in communication channels between stakeholders, are key parameters that senior managers must manage effectively in order to achieve control and ensure the regulatory compliance of their industrial site. Bull consultants can provide the know-how and information systems skills to help you plan and implement Integrated Management of Regulatory Compliance (IMRC) for your industrial site.

Do you have a clear understanding of all the regulatory communications that you are responsible for? Is data supporting your regulatory reporting being produced by an auditable system, with a transparent business logic? Are the business processes on your site managed using parameters that can take account of new risks? Are product classification and identification schemes effectively implemented in your production, warehousing and shipping processes? Is risk evaluation shared between your industrial/operational and strategic planning functions? Is the information accompanying your products identical in all languages, as well as being compliant with relevant regulations?

Programming compliance is vital

Effective compliance management begins by defining a set of consistent and accepted projects: whether they involve organizational issues (such as delegation of authority and resources, recruitment, process definition, standardization, etc.), work on information (merging data

sources, data cleansing, etc.), or any other task deemed necessary to achieving regulatory compliance. Capitalizing on existing skills and assets is vital in this process of systematization. Last but not least, managing change – and the risks it entails – remains a key step on the path to success.

Equipping your site for regulatory compliance

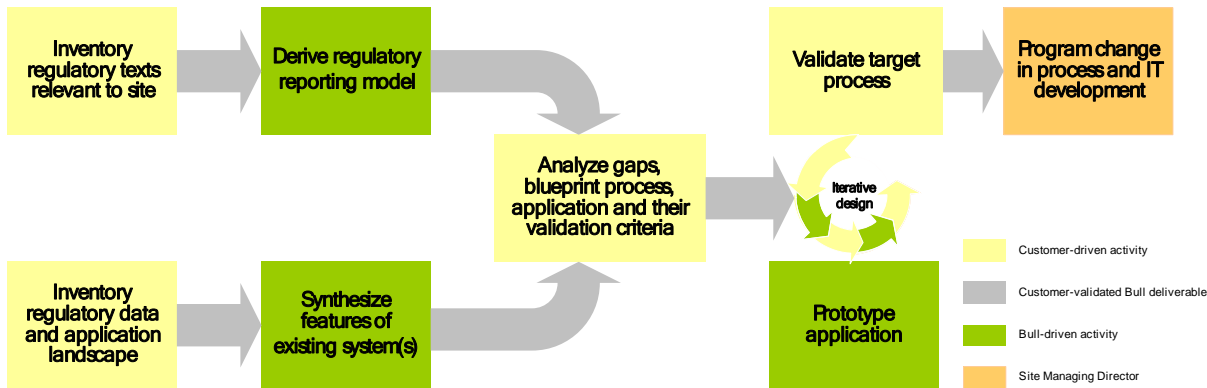
Bull Management is Bull's specialist consulting and integration business unit. Bull consultants – who are fully conversant with corporate governance – can help you define and implement comprehensive integrated management of regulatory compliance for your industrial site: from analyzing applicable regulatory texts and your existing regulatory system landscape, to defining processes and target applications. Using an iterative, step-by-step method they help you plan each step of your program and mitigate the risks associated with change.

BULL MANAGEMENT



Architect of an Open World™

Steps in the programming process



Flexible and iterative approaches to implementation

Bull consultants provide program management services and scope application software used to carry out regulatory reporting:

- If the module being used is SAP EHS, they scope the implementation of SAP GRC Risk Management and provide program management services;
- If the application is a 'best-of-breed' package or a bespoke application, they prepare the implementation of risk management using a NetWeaver scoping study, aiming either to link the module to SAP GRC Risk Management or to use the

Business Intelligence functionality within NetWeaver to manage risks associated with environmental health and safety at work ;

- If regulatory reporting is carried out using desktop applications such as Excel or Access, they put forward an approach which involves implementing the SAP EHS module based on available tabular data . End users are coached in the use of standard functionality with their own data, so they do not have to learn to use the SAP module before they are able get results from it. As a

result, they can objectively evaluate how far the target application is covered by SAP EHS. Then Bull consultants have everything they need to design any necessary fine-tuning of SAP EHS to align it as closely as possible to users' requirements;

- If regulatory reporting in carried out *ad hoc*, without reusing existing approaches or tools, and if the target process requires the standardization of regulatory reporting, Bull consultants will carry out a scoping study for SAP EHS.

Typical situations where Integrated Management of Regulatory Compliance is appropriate include:

- Switching from dispersed individual efforts in order to comply with certain regulations, to a team effort in order to comply with all relevant regulatory texts
- Moving away from discussions on the respective ease-of-use of various applications, to kick-starting a business process using auditable applications that actively inform risk management
- Integrating compliance with site-specific regulations into centrally-led compliance initiatives (for instance REACH compliance)
- Migrating to applications designed to electronically exchange content and derive some data

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